

The Official U.S. Army Magazine

January 2007  
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# Soldiers

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# Soldiers

The Official  
U.S. Army Magazine

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## Soldiers

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2003



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Thomas Jefferson Awards  
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# CONTENTS

January 2007, Volume 62, No. 1

On Point	2
Year in Review	6
Army Organization	14
Transitioning to the Guard or Reserve	16
Situation Report	18
The Army Home Page	22
Rank and Insignias	23, 26
Five Years of Change	24
Army Careers	27
Soldiers on the Border	28
Armored Security Vehicle	32
PEO Soldier	34
Where We Are	38
A Fort Ahead	40
Post Information	42
Army Civilian Corps Creed	48

## Special Insert

Uniform and Ribbons poster — at page 9.



## Front cover

Soldiers from Battery B, 3rd Battalion, 320th Field Artillery Regiment, 101st Airborne Division, pause at the end of a patrol near Wymot, Iraq.

— U.S. Army photo



## ***A MESSAGE FROM THE ARMY LEADERSHIP***

**T**he past year was one in which we continued to meet our global commitments. By the end of 2006, well over 760,000 active and reserve Soldiers had served overseas in the war on terror. In addition to Iraq and Afghanistan, our forward presence continues to preserve peace from the Korean Peninsula to the Balkans. We are also helping to bring stability in the Horn of Africa and numerous other places of strategic importance. America has “boots on the ground” — Soldiers and Army Civilians — in nearly 80 countries worldwide in defense of U.S. interests.


For 231 years, the Nation has entrusted us to preserve peace, maintain freedom, and defend democracy. At home and abroad, the dedication of our Soldiers, civilians and their families allows us to continue to meet the Nation’s needs. Our Soldiers are living the Army’s values and forging modern examples of our time-honored ethos while courageously battling a determined enemy.


In addition to fighting a war today, the Army continues to prepare for an uncertain and complex future. This effort is as unprecedented as it is critical. Our goal is to increase our capabilities to deal with current challenges while transforming and modernizing to create a future force that will continue to be the world’s preeminent landpower. So, we are continuing to stand up the modular force, to develop the Future Combat System and to train our leaders and Soldiers to be adaptive. Our doctrine reflects our combat experience and our future force will leverage the best technology available.

This past October marked five years since we began military operations in the wake of the tragic events of September 11, 2001. The respect, support, and admiration that Americans feel for their Soldiers has been unwavering. The Nation remains confident in our Army. Like the American Soldiers of generations past, today’s warriors are distinguishing themselves with tremendous acts of courage and valor in places such as Baghdad, Samarra, Tal Afar, and Khandahar.

Our Army is strong. Our strength is the American Soldier — the center of all that we do. Thank you for your willingness to serve. May God bless you, your families, our Army, and the United States of America.

  
Kenneth O. Preston  
Sergeant Major of the Army

  
Peter J. Schoomaker  
General, U.S. Army  
Chief of Staff

  
Francis J. Harvey  
Secretary of the Army



## Iraq

SGT Wally Astrada of 1st Battalion, 66th Armored Regiment, coordinates with his troops before conducting a cordon and search operation in Sheikh Hamid.

— Photo by MC2(SW) Eli J. Medelin, USN









## ▲ Benin

SFC James Barlow, a translator from the Utah Army National Guard, watches Beninese army medics carry a "wounded comrade" during Exercise MEDFLAG '06.

— Photo by Dave Melancon



## ▲ Bulgaria

Bulgarian and American soldiers man a Bulgarian BMP-1 tracked armored troop carrier during joint maneuvers at the Novo Selo Training Area.

— Photo by Gary L. Kieffer

## ► Laos

SGT Jasmany Padin, a mortuary-affairs specialist and recovery-team member from the Joint POW/MIA Accounting Command, screens dirt during a search for the remains of missing U.S. service members in Savanekhet province.

— Photo by SPC Kally J. Brown



## ▲ Djibouti

CPT Dwayne Overby gives a camel an injection during a veterinary civic-action program in Guistir, in support of Combined Joint Task Force - Horn of Africa.

— Photo Tech. Sgt. Joseph McLean, USAF







## ◀ Iraq

Soldiers from the 25th Infantry Division's Company C, 2nd Battalion, 27th Infantry Regiment, pass burning oil fields while convoying to Al Jawala.

— Photo by Staff Sgt. Samuel Bendet, USAF



## ◀ Fort Jackson, USA

Trainees take swings at each other during a hand-to-hand combat competition as part of basic combat training.

— Photo by Staff Sgt. Stacy L. Pearsall, USAF



## ▲ Iraq

SPC Raymond Henderson provides security during a patrol in Mosul.

— Photo by SPC Christa Martin



# Year in Review

Information for this chronology was taken from *Soldiers* magazine, the Army News Service, the American Forces Press Service and other official news sources.

## January 2006



### Jan. 7

America's top high-school athletes share center stage with America's top Soldiers at the 2006 U.S. Army All-American Bowl all-star football game, held in the Alamodome in San Antonio, Texas.

### Jan. 13

The Army finishes testing "Stay Alert" caffeine gum as a counter-measure for fatigue. The new product contains 100 mg of caffeine, about the same amount found in a six-ounce cup of coffee.



### Jan. 18

Soldiers from the Texas National Guard's 36th Infantry Division take command of Kosovo Force Multi-National Brigade (East) during a transfer-of-authority ceremony at Camp Bondsteel, Kosovo. It is the division's first European deployment since World War II.

### Jan. 19

Soldiers of V Corps headquarters, in Heidelberg, Germany, become the command staff for Multi-National Corps — Iraq in a transfer-of-authority ceremony at Camp Victory, Iraq.



### Jan. 20

In a Pentagon ceremony, Secretary of the Army Francis J. Harvey presents Presidential Rank Awards to 22 senior civilian employees, many of whom provided key services following the 2001 terrorist attacks.

## February 2006



### Feb. 5

Omni-Directional Inspection System robots explore the underside of vehicles at Super Bowl XL in Detroit to ensure the safety of Super Bowl attendees.

### Feb. 10

National Guard leaders bid good luck to five Guard Soldiers who will represent the United States during the 20th Winter Olympics, which run from Feb. 10 to Feb. 26, in Torino, Italy.

### Feb. 10-26

Two active-duty Soldiers in the U.S. Army World Class Athlete Program compete at the 20th Winter Olympics in Torino, Italy.

### Feb. 18

CPT Ryan Kirkpatrick wins the men's 12-kilometer race during the 2006 Armed Forces Cross Country Championships.



## March 2006

### March 1

Commissions resume for four detainees at Guantanamo Bay, Cuba.

### March 7

Iraqi officials announce the capture of one of Iraq's most-wanted fugitives, as Iraqi army battalions take over more of their own battlespace.

### March 17

Army officials send a safety message to all commanders warning that commercial body armor may cause "death or serious injury to Soldiers."

### March 24

Twenty four Walter Reed Army Medical Center patients who were injured in the war on terror join Soldiers from 3rd U.S. Infantry (The Old Guard) in honoring the Unknown Soldiers at Arlington National Cemetery.



### March 26

The 2006 Annual Bataan Memorial Death March takes place at White Sands Missile Range, N.M. More than 3,800 people, both military and civilian, participate in the event.

### March 27

Multi-National Forces-Iraq announces the death of high-ranking al-Qaida terrorist Rafid Ibrahim Fattah, also known as Abu Umar al Kurdi, in an early morning raid near Baghdad.

### March 28

Approximately 150 Soldiers of Company A, 1st Battalion, 16th Infantry, from Fort Riley, Kan., deploy to Africa to join Combined Joint Task Force — Horn of Africa.



## April 2006

### April 1

Current and previous officers of the 1st Infantry Division gather in Washington, D.C., for their association's 87th reunion.



### April 6

From 220 nautical miles in space, while passing over the tip of South America in the International Space Station, Army astronauts COL Jeffrey Williams and COL William Arthur (Ret.) speak with Army Chief of Staff GEN Peter J. Schoomaker in a live broadcast.

### April 10

Afghan army aviators complete their first combat-support mission with the coalition's Task Force Falcon, flying supplies aboard their Mi-17 Hip helicopters to Afghan and U.S. forces in Jalalabad.

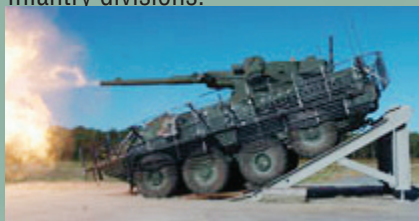


# Year in Review

## May 2006

### May 10-12

Secretary of the Army Harvey makes his third trip to Iraq, visiting Soldiers from the 101st Airborne and 4th Infantry divisions.



### May 15

The newest version of the Stryker vehicle, designed to provide fire power to infantry units, is unveiled at Fort Knox, Ky.

### May 19

Sgt. Maj. Roshan Safi becomes the first senior NCO from Afghanistan to graduate from the U.S. Sergeants Major Academy.



## June 2006

### June 2

The Army extends to retired Soldiers eligibility for the \$1,000 recruiting-referral bonus. This newest recruiting incentive pays a \$1,000 lump sum for referring applicants who enlist, complete basic training and graduate individual advanced training.

### June 5

As part of Operation Jump Start, the National Guard begins putting about 2,500 troops along the U.S.-Mexico border to support efforts to curb illegal immigration.

### June 8

Top Iraqi terrorist Abu Musab al Zarqawi is killed in Iraq by U.S. forces.

### June 10

The Pennsylvania National Guard's 56th Combat Brigade becomes the first Guard unit to field the Stryker wheeled combat vehicle.

### June 14

The Army's 231st birthday brings hundreds of spectators to the Pentagon Courtyard for entertainment and to hear remarks from senior leaders.



### June 14

Soldiers and civilian employees join the sergeant major of the Army for the Annual Army Birthday Run that kicks off at Fort Myer, Va., and winds through Arlington National Cemetery.

### June 15

During the Army birthday celebration on the lawn of the Capitol, Secretary of the Army Harvey affixes the Operation Enduring Freedom campaign streamer to the Army flag.

### June 19

Soldiers from the U.S. Army Marksmanship Unit win all the team matches in the 47th annual Interservice Pistol Championships.



### June 21

A tourniquet tested by Army researchers and recommended as the best to give to every deployed Soldier in Iraq and Afghanistan is named one of the Army's 10 Greatest Inventions of 2005.

### June 22

The Army recognizes the signing into law of the first GI Bill 62 years ago by President Franklin D. Roosevelt on June 22, 1944, as an incentive for World War II veterans.

### June 22

The Army raises the enlistment age to 42, under provisions of the Fiscal Year 2006 National Defense Authorization Act.

### June 27

The Army's senior enlisted leadership position, sergeant major of the Army, has existed for 40 years today.



**June 29**

The 75th Ranger Regiment becomes the first Army unit to receive campaign streamers for the global war on terrorism, Operation Enduring Freedom and Operation Iraqi Freedom.

**June 30**

The Defense Department announces the establishment of the new Army Civilian Corps.

**July 1**

"Individual Warriors" becomes the new name for Soldiers serving in the Individual Ready Reserve.

**July 1**

The Army establishes the Motorcycle Mentorship Program, managed by the U.S. Army Combat Readiness Center, to help reduce the toll of Soldiers killed in motorcycle-related accidents.

**July 4**

More than 100 service members serving in Iraq and Afghanistan became American citizens during Independence Day naturalization ceremonies.

**July 11**

As part of Operation Jump Start, Army Guard Soldiers from New Mexico's 2nd Battalion, 200th Infantry Regiment, begin using trucks and helicopters to help U.S. Customs and Border Protection agents tighten the country's southern border against illegal immigrants.

**July 17**

LTC Heidi Grimm wins the senior women's crown at the Conseil International du Sport Militaire's World Military Triathlon championships in Satenas, Sweden.

**July 2006**

**July 1**

The Army adopts the blue service uniform as its dress uniform.

**July 6**

Preparing to move back to Fort Riley, Kan., the 1st Infantry Division marks the end of its 10-year residency in Germany with a departure ceremony at Victory Park on Leighton Barracks in Würzburg.

**July 11**

Fifteen Soldiers from the U.S. Army Marksmanship Unit are selected for the USA Shooting World Championship Team.

**July 19**

Soldiers of the 101st Airborne Division bring toys and smiles to children in one of Iraq's northernmost provinces with Operation Helping Hands.



# Year in Review

## July 20

Two Soldiers in the U.S. Army World Class Athlete Program qualify for the 2006 World Wrestling Championships. SGT Tina George joins teammate SSG Dremiel Byers on Team USA, scheduled to compete at the World Wrestling Championships in Guangzhou, China.



## July 21

About one dozen Maryland National Guard Soldiers are at Baltimore-Washington International Airport to assist Americans being evacuated from war-torn Lebanon.

## July 21

Vice President Richard B. Cheney reiterates America's commitment to winning the war on terror in Iraq, Afghanistan and elsewhere during a rally at Fort Stewart, Ga.



## July 24

President Bush participates in the naturalization ceremony of three Soldiers at Walter Reed Army Medical Center in Washington, D.C.

## July 25

A recent surge of bombings, murders and kidnappings in Baghdad leads U.S. commanders in Iraq to shift forces to deal with insurgent threats there.

August 2005

## Aug. 1

Through a new program called Always a Soldier, the U.S. Army Materiel Command provides more than spare parts, bullets and food to Soldiers — it provides jobs, too.



## Aug. 3

The Army announces its selection of Fort Sam Houston, Texas, and 10 other posts as test sites for a new program that offers military families greater childcare options.

## Aug. 15

Some 300 Soldiers of the Alaska-based 172nd Stryker Brigade Combat Team are recalled to Iraq just weeks after completing year-long combat tours there.

## Aug. 21

A ranking of 577 small cities in the nation by an online business journal confirms that Fort Leonard Wood, Mo., is a good place to live.



## Aug. 21

Ophthalmologist Dr. (MAJ) Buck Rogers performs the first corneal transplant in Afghanistan on an Afghan soldier at the 14th Combat Support Hospital at Bagram Air Base.

## Aug. 22

Soldiers from Fort Lewis, Wash., help protect nearly 500 homes and other structures in Washington as the Cedar Creek Fire burns near the town of Mazama.





## Aug. 23

Officials complete the In-Process Preliminary Design Review of the Army's principal modernization effort, the Future Combat Systems Program.



## Aug. 23

The U.S. Army Sergeants Major Academy's CSM James E. Dale receives the Blacks in Government 2006 Meritorious Service Award.

## Aug. 23

The 7th Infantry Division becomes Training Support Division West, First U.S. Army, to oversee training and mobilization of Reserve and National Guard units in 21 states west of the Mississippi River, except Minnesota.



## Aug. 24

The Army announces that some families living in privatized housing on Army installations will be responsible for their utility consumption starting in September.

## Aug. 29

The 2nd Battalion, 23rd Infantry, receives the last of its complement of Mobile Gun System vehicles, the first such vehicles to be fielded in the Army.

## Aug. 29

CSM Leon Caffie is sworn in as the Army Reserve's 10th command sergeant major.

# September 2006

## Sept. 1

U.S. forces land in Lebanon for the first time since 1983. They are there to help evacuate U.S. citizens from the war-torn country.



## Sept. 1

The Army Continuing Education System launches the new GoArmyEd portal at [www.GoArmyEd.com](http://www.GoArmyEd.com).

## Sept. 5

The Army announces a revision of the Officer Personnel Management System to align branches and functional areas under three functional categories.

## Sept. 6

The Army releases Field Manual 2-22.3, "Human Intelligence Collector Operations" to replace FM 34-52.

## Sept. 7

Female patients at Walter Reed Army Medical Center in Washington, D.C., become eligible for vaccinations against certain subtypes of the virus that can lead to cervical cancer.

## Sept. 7

The "America's Army" online video game launches its newest version, "America's Army: Special Forces (Overmatch)."

## Sept. 9

Army beats Kent State 17-14 with a 36-yard field goal in overtime at West Point, N.Y.



## Sept. 10

One hundred eighty-four lights beam from the courtyard of the Pentagon to honor those who died when American Airlines Flight 77 crashed into the building Sept. 11, 2001.

## Sept. 15

The Army Reserve announces it will stand up four new regional readiness sustainment commands, continuing a transformation that was announced last year.



# Year in Review

October 2006



## Sept. 15

Teams of military and civilian experts begin excavating sites in Europe, South Korea, the Solomon Islands, Alaska and Hawaii, looking for the remains of service members still missing from past wars.

## Sept. 15

As part of the Army's continuing transformation efforts, the Italy-based 173rd Airborne Brigade becomes the 173rd Abn. Bde. Combat Team.



## Sept. 17

SGT Keith Maupin, the Army's only missing Soldier from the war on terror, is promoted to staff sergeant during a veterans memorial service at Fort Snelling, Minn.

## Sept. 18

More than 200 North Carolina National Guard Soldiers deploy to Yuma, Ariz., to train and work with the U.S. Border Patrol in support of Operation Jump Start.

## Sept. 21

The Army becomes the first General Motors' customer to receive the corporation's latest in fuel-cell technology for use in transportation on military installations.

## Sept. 26

The remains of PVT Francis Lupo are buried at Arlington National Cemetery. Lupo, listed as missing since World War I, was killed in France in 1918.



## Sept. 26

Secretary of the Army Harvey visits Soldiers of the 10th Mountain Division stationed in Jalalabad, Afghanistan.

## Sept. 28

Army astronaut COL Jeffrey N. Williams returns from his six-month stay on board the International Space Station.

## Sept. 30

President George W. Bush signs the 2007 Department of Defense Appropriations Act.

## Oct. 1

Military spouses in Europe interested in teaching become eligible to participate in the Department of Defense Spouses to Teachers program, previously available only in the United States.



## Oct. 6

MB2 Motorsports announces that NASCAR icon Mark Martin and rookie Regan Smith will co-drive the team's U.S. Army Chevrolet during the 2007 Nextel Cup season.

## Oct. 9

SPC John Emmett and SFC Jason Alexander are named, respectively, Soldier and Noncommissioned Officer of the Year.

## Oct. 9

More than 24,000 runners take off from the Pentagon for the finish line after a 10-mile jaunt. Now in its 22nd year, the Army Ten-Miler is the largest 10-mile race in the United States.

## Oct. 9

The Army debuts a new advertising campaign and a new slogan — "Army Strong" — to replace the "Army of One" campaign.





### Oct. 14

More than 300 Soldiers of the 25th Infantry Division's 4th Brigade Combat Team, headquartered at Fort Richardson, Alaska, participate in the Army's largest-ever re-enlistment ceremony.

### Oct. 16

Ending its almost eight-year run as the last of its kind, the 212th Mobile Army Surgical Hospital at Miesau Army Depot in Kaiserslautern, Germany, becomes the 212th Combat Support Hospital.

### Oct. 16

U.S. Army, North, achieves full operational capability following a year of intense planning, manning, equipping and training. The missions of the Army's newest service-component command are to defend the homeland and support civil authorities during times of crisis.

### Oct. 21

The remains of PFC Francis Crater Jr., killed during the Korean War in 1950, are buried in the family plot in Akron, Ohio, nearly 56 years after his death.

### Oct. 21

The Army takes top honors in the Military Division of the Ironman World Championship in Kona, Hawaii.



### Oct. 24

The Installation Management Command is activated to consolidate and strengthen installation-support services to Soldiers and their families.



### Oct. 29

U.S. Army Top Fuel driver Tony "The Sarge" Schumacher captures his fourth win of the year in the "A.C. Delco Las Vegas Nationals at The Strip" at Las Vegas Motor Speedway. He then wins the World Championship on Nov. 12.

## November 2006

### Nov. 2

The Department of Defense issues a policy to resume the mandatory Anthrax Vaccine Immunization Program. Members of the armed forces, including civilian employees and contractors, deployed to U.S. Central Command and Korea are required to get the anthrax vaccinations as long as they remain in the higher-threat areas.

### Nov. 5

Approximately 70 recently disabled veterans complete the 2006 New York City Marathon. The athletes are part of the Achilles Freedom Team of Wounded War Veterans.

### Nov. 15

In Iraq, the 1st Cavalry Division takes the reins of Multi-National Division - Baghdad from the 4th Infantry Division.

### Nov. 17

Operation Homefront launches "eCarePackage," an online service that allows Americans to send packages to deployed troops and their families. Service members and their families can register by visiting [www.ecarepackage.org](http://www.ecarepackage.org).

### Nov. 20

The Army doubles to \$2000 the bonuses paid to Soldiers and retirees referring eligible personnel for the Referral Bonus Pilot Program.

### Nov. 27

Soldiers of the Alaska-based 172nd Stryker Brigade Combat Team case their colors and begin returning home after 16 months in northern Iraq and Baghdad.



## December 2006

### Dec. 2

Soldiers worldwide root in vain for their team as Army loses 26-14 to Navy in the services' annual football contest, held this year at Lincoln Financial Field in Philadelphia, Pa.



### Dec. 11

The Army announces fielding of the Lakota Light Utility Helicopter, UH-72A. The new helicopter will be used chiefly by the National Guard for operational missions.



# ARMY Organization



The Army is the primary land-power arm of the nation's armed forces. It exists to serve the American people, protect enduring national interests and fulfill the nation's military responsibilities.

Soldiers form the centerpiece of Army organizations. Professional Soldiers — warriors well trained, well equipped and well led — are the ultimate expression of what the Army provides to the nation and the joint force. The Soldier is the engine behind Army capabilities. But the Army is more than a collection of individuals. It is a complex institution comprising many diverse types of organizations.

## The Institutional and Operational Army

The **institutional Army** provides the foundation necessary to design, raise, train, equip, deploy, sustain and ensure the readiness of all Army forces. It includes the schools and training centers that develop and maintain individual and collective skills and preserve the doctrine, research and learning activities of the Army's professional knowledge base.

It also provides the infrastructure and capabilities needed to rapidly expand the Army and deploy its forces, and it synchronizes Army acquisition and force development efforts needed to equip, supply and support the operational Army.

The **operational Army** provides essential land-power capabilities to combatant commanders. For most of the 20th century, the operational Army was organized around the division. Today the Army is transforming from a division-based to a brigade-based force.

This more agile "modular force" is organized and trained to fight as part of the joint force. Modular organizations can be quickly assembled into strategically responsive force packages able to rapidly move wherever needed. In addition to conventional modular forces, the Army will continue to provide the major special operations force capabilities in support of Special Operations Command's global mission.



Source: FM-1, "Army Organization"





## Army Civilians and Contractors

Army civilians and contractors support the Army's ability to mobilize, deploy, employ and sustain Army forces at home and abroad. In recent years an increasing number of Army civilians and contractors have been supporting Soldiers on the battlefield, employing their technical expertise under hazardous conditions.

**Army civilians** are full-time federal employees with skills and competencies that encompass many functional areas and occupational series. They perform technical and administrative tasks that free Soldiers for training and for operational and institutional missions.

**Civilian contractors** support Army forces in garrison locations and on the battlefield. Contractors are hired for specific tasks and for a specific duration. They provide professional skills and perform technical and administrative tasks that allow Soldiers to focus on their primary missions.



## Components

The **Regular Army** is a federal force consisting of full-time Soldiers and Army civilians assigned to the operational and institutional organizations engaged in the Army's day-to-day missions.



The **Army National Guard** has a dual mission that includes federal and state roles. In its federal role the National Guard provides trained units able to mobilize quickly for war, national emergencies and other missions. In its state role it prepares for domestic emergencies and other missions as required by state law. National Guard units are commanded by a state executive (usually the governor), unless they are mobilized for a federal mission.

The **Army Reserve** is the Army's primary federal-reserve force. It is a complementary force consisting of trained Soldiers and units able to perform a vast range of missions worldwide. Their primary role is to provide the specialized units, capabilities and resources needed to deploy and sustain Army forces at home and overseas. The Army Reserve force is also the Army's major source of trained individual Soldiers for augmenting headquarters staffs and filling vacancies in Regular Army units.



## Welfare and Readiness

The challenge of serving a nation at war highlights the importance of providing for the physical, material and spiritual well-being of Soldiers, Army civilians and their family members. Their welfare is linked to readiness and the Army's sustained viability as an all-volunteer force.

Ultimately, the Army is a team comprising many people: Soldiers and civilians of the regular and reserve-component force, and the citizens who support them, including retirees, veterans and family members.

To meet today's challenges the Army is engaged in a continuous, adaptive cycle of innovation and experimentation informed by experience. This effort is improving the forces and capabilities the Army is providing today and ensuring that it is well postured for tomorrow.



# Transitioning to the Guard or Reserve

**S**OLDIERS planning to leave active duty when their enlistment commitments are up can continue to serve their country by joining the Army National Guard or the Army Reserve.

Reserve-component career counselors support Army recruiting efforts by enlisting and transferring highly qualified Soldiers into the reserve component.

“Due to the increased reliance on the reserve component, it is imperative that we maintain a total Army readiness posture,” said LTC Lisa Courtney, the chief of reserve-component transition for the Army’s Human Resources Command.

These counselors, who are often collocated with a unit’s retention NCO, brief Soldiers about their options, benefits and eligibility requirements for continuing their military careers in the reserve component. The RCCCs also advise Soldiers of their requirements if they have a remaining service or contractual obligation.

When Soldiers enlist in the Army, or are appointed as officers, they incur an eight-year military-service obligation. They may have contracts for two to six years, which are considered contractual obligations, with the remaining time considered a statutory obligation. This means if Soldiers choose not to join a reserve component, they’ll automatically be assigned to a control group or personnel pool for the remaining time.



## Among the benefits of joining a reserve component are:

- The Direct Commission Program;
- Affiliation bonuses up to \$20,000;
- Prior-service enlistment bonuses up to \$15,000;
- Educational benefits, which include:
  - Montgomery G.I. Bill
  - Montgomery G.I. Bill “Kicker”
  - Student Loan Repayment Program up to \$20,000
  - Tuition Assistance
- Medical/dental plan;
- Low-cost Servicemembers’ Group Life Insurance;
- Military retirement (after 20 years of service);
- MSO reduction up to 24 months;
- Stabilization incentives up to 24 months;
- Unlimited commissary and post-exchange privileges;
- Space-available travel on military aircraft;
- Uniform exchange (enlisted);
- Special programs (“Try One” and drill sergeant);
- MOS reclassification.

It is mandatory for Soldiers at the rank of E-3 through E-5, O-1 through O-3, and all warrant officers to make an appointment with the RCCC from 90 to 120 days before leaving service.

— *Human Resources Command*







## Active Army Force Strength

Active Army Personnel

486k 2005

494k 2004

494k 2003



U. S. Army Civilians\*

2005 209k

2004 201k

2003 197k



\* Appropriated-fund employees only.

Location of the Force



Continental United States (CONUS)

2005 403k  
2004 392k  
2003 394k

Outside CONUS (OCONUS)

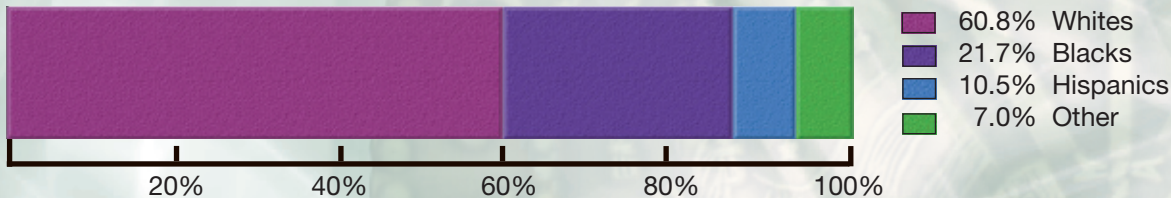
83k 2005  
102k 2004  
100k 2003



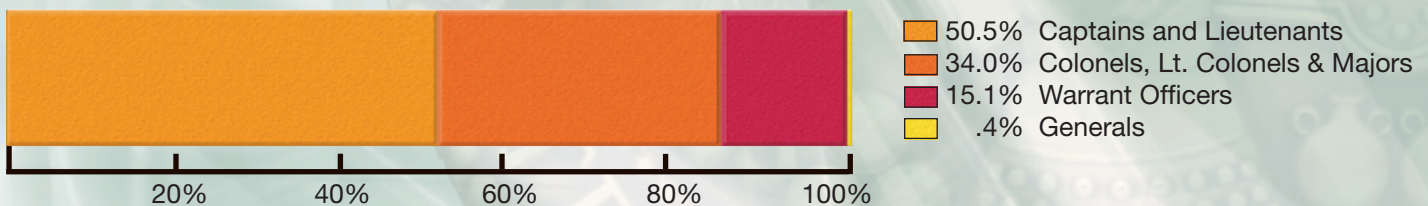
## Army Budget\*



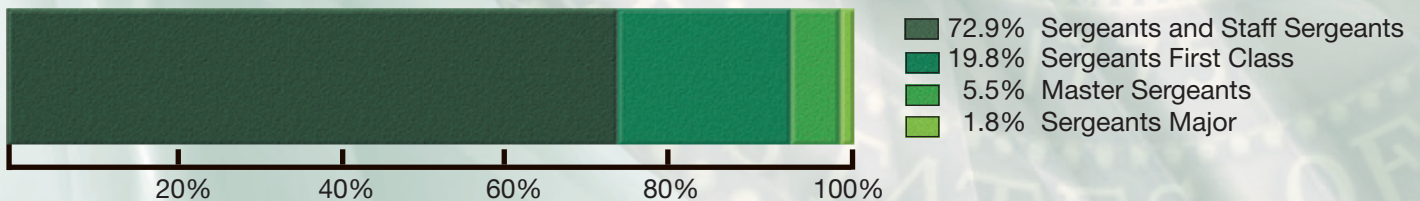
## A Diverse Force



## Active Army Ranks Officers



## NCOs



### Active Army Breakout \*

Commissioned Officers	68,932
Warrant Officers	12,276
NCOs	187,504
Enlisted (E-1 to E-4)	217,764

### 2005 Officer Graduates

USMA graduates	905
ROTC graduates	2,685
OCS graduates	1,009

\* End strength for FY 2005.

### Army Women

69,638 women are currently serving in the active Army.

Commissioned:	11,492
Warrants:	950
NCO/Enlisted:	57,196

### Army Families

54% of all Soldiers are married.  
9% of all married Soldiers are married to other service members.

### Army Retirees \*

OFFICER (at retirement) —  
Average rank: LTC  
Average age: 45 yrs  
Average service time: 22 yrs

ENLISTED (at retirement) —  
Average rank: SFC  
Average age: 42 yrs  
Average service time: 21 yrs

Number of living, active-duty  
Army retirees — 447,800

(\*Non-disabled)

(Unless otherwise noted, all data drawn from official sources as of Sept. 2005.)



# Army National Guard

## Army National Guard Personnel



2005 **333k**

2004 **343k**

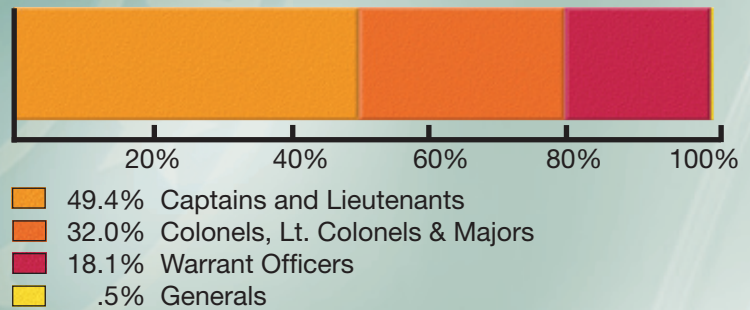
2003 **351k**

## Army National Guard Budget

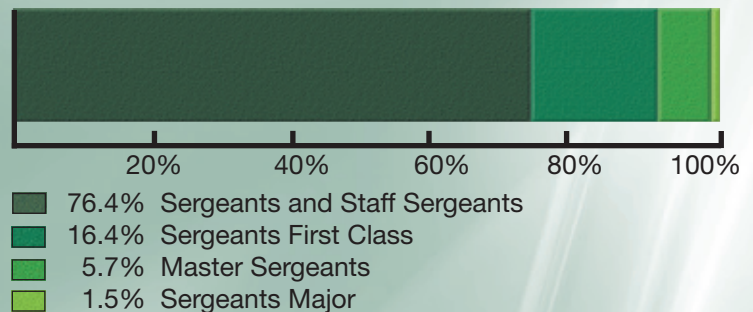


## Army National Guard Ranks

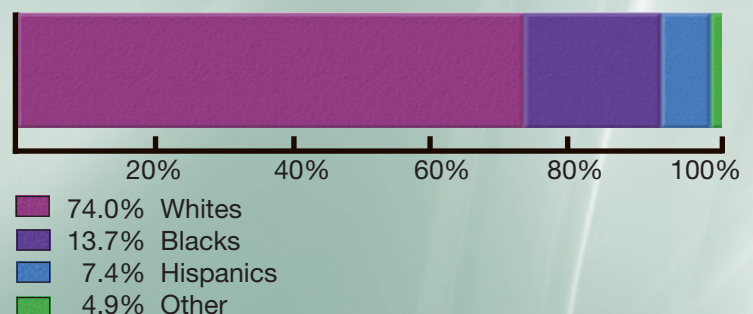
### Officers



### NCOs



## A Diverse Force



### Army National Guard Breakout 2005

Commissioned Officers	29,952
Warrant Officers	6,602
NCOs	139,146
Enlisted (E-1 to E-4)	157,477

### Army National Guard Women

42,760 women are currently serving in the Army National Guard.

Commissioned:	3,429
Warrant:	495
NCO/Enlisted:	38,836

### Army National Guard Families

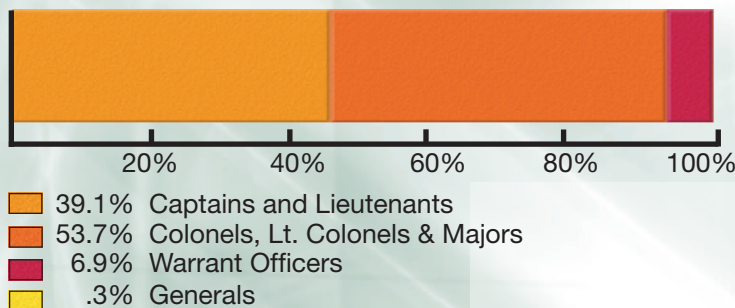
73% of officers/warrants and 46% of enlisted Guard Soldiers are married.  
Overall, 49% of the National Guard force is married.



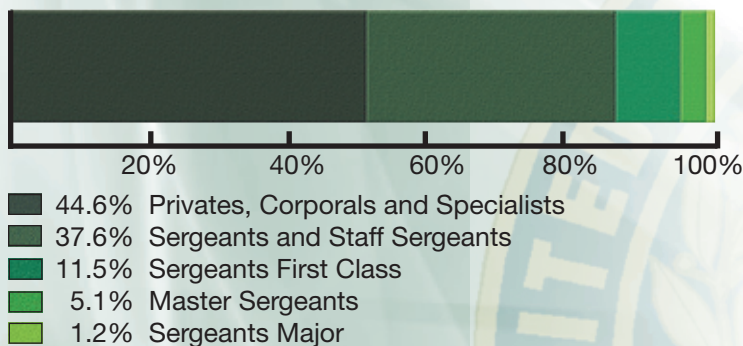
## Army Reserve Budget



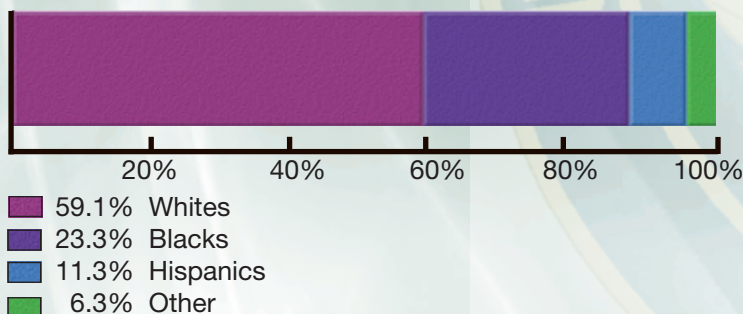
## Army Reserve Ranks Officers



## Enlisted



## A Diverse Force



## Army Reserve Breakout 2005

Commissioned Officers	34,406
Warrant Officers	2,529
NCOs	84,222
Enlisted (E-1 to E-4)	67,848

## Army Reserve Women

43,839 women are currently serving in the Selected Reserves.

Commissioned:	8,434
Warrant:	326
NCO/Enlisted:	35,079

## Army Reserve Families

71% of officers/warrants and 43% of enlisted Army Reserve Soldiers are married. Overall, 48% of the Army Reserve force is married.

## Army Reserve Personnel



2005 189k

2004 204k

2003 212k

# Army Reserve





# SOLDIERS MEDIA CENTER



**WE WANT YOUR STORY...**

The U.S. Army is our nation's greatest resource in defense of our homeland. Every day Soldiers and civilians perform acts of valor. The heroic acts performed on the battlefield and the acts of kindness from humanitarian efforts demonstrate the strength of the Army. We want to tell your story. To find out how the Soldiers Media Center can tell your story, contact your unit public affairs officer or visit us at [www.army.mil/newsdesk](http://www.army.mil/newsdesk)



## Soldiers



**WWW.ARMY.MIL**  
THE OFFICIAL WEBSITE OF THE UNITED STATES ARMY





# Insignia of the United States Armed Forces — ENLISTED

E-1	E-2	E-3	E-4	E-5	E-6	E-7	E-8	E-9	Senior Enlisted Advisors
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## ARMY

no insignia											
Private E-1 (PV1)	Private E-2 (PV2)	Private First Class (PFC)	Corporal (CPL) Specialist (SPC)	Sergeant (SGT)	Staff Sergeant (SSG)	Sergeant First Class (SFC)	Master Sergeant (MSG)	First Sergeant (1SG)	Sergeant Major (SGM)	Command Sergeant Major (CSM)	Sergeant Major of the Army (SMA)

## MARINES

no insignia											
Private (Pvt)	Private First (PFC)	Lance Corporal (LCpl)	Corporal (Cpl)	Sergeant (Sgt)	Staff Sergeant (SSgt)	Gunnery Sergeant (GySgt)	Master Sergeant (MSGt)	First Sergeant (1stSgt)	Master Gunnery Sergeant (MGySgt)	Sergeant Major (SgtMaj)	Sergeant Major of the Marine Corps (SgtMajMC)

## AIR FORCE

no insignia													
Airman Basic (AB)	Airman (Amn)	Airman First Class (A1C)	Senior Airman (SrA)	Staff Sergeant (SSgt)	Technical Sergeant (TSgt)	Master Sergeant (MSGt)	First Sergeant (E-7)	Senior Master Sergeant (SMSgt)	First Sergeant (E-8)	Chief Master Sergeant (CMSgt)	First Sergeant (E-9)	Command Chief Master Sergeant (CCM)	Chief Master Sergeant of the Air Force (CMSAF)

## NAVY

no insignia										
Seaman Recruit (SR)	Seaman Apprentice (SA)	Seaman (SN)	Petty Officer Third Class (PO3)	Petty Officer Second Class (PO2)	Petty Officer First Class (PO1)	Chief Petty Officer (CPO)	Senior Chief Petty Officer (SCPO)	Master Chief Petty Officer (MCPD)	Force or Fleet Command Master Chief Petty Officer (FORMC) (FLTMC)	Master Chief Petty Officer of the Navy (MCPON)

## COAST GUARD

										
Seaman Recruit (SR)	Seaman Apprentice (SA)	Seaman (SN)	Petty Officer Third Class (PO3)	Petty Officer Second Class (PO2)	Petty Officer First Class (PO1)	Chief Petty Officer (CPO)	Senior Chief Petty Officer (SCPO)	Master Chief Petty Officer (MCPD)	Command Master Chief (CMC)	Master Chief Petty Officer of the Coast Guard (MCPD-CG)

Source: [www.defenselink.mil](http://www.defenselink.mil)

## Transitions in the Army Since 9-11

### 2002

M-16A2s/M-4 Rifles

Carbines/M-240s/M-4s Machine Guns

Humvees

Armored Security Vehicles

Up-Armored Humvee

Trojan Spirit Intelligence Communications System



Blue Force Tracker

Containerized Kitchen

Tactical Satellite Radio

Single Channel Ground and Airborne Radio

National Guard Weapons of Mass Destruction Civil Support Team Unified Command

Armored D-9 Bulldozers

Improved Patriot missiles

Biological Detection Platoons

Iridium phones

National Capital Region Air Defense



### 2003

Bradley Fire Support Vehicle



Rapid Aerostat Initial Deployment

Small Arms Protective Insert Handheld Standoff Mine Detection System

Prophet Block I Electronic Warfare System

Mobile Kitchen Trailer

Tactical Electric Power

Shadow Tactical Unmanned Aerial Vehicle



Troposcopic Scatter Radio

Rapid Fielding Initiative 18 Items/10% Equipped

### 2004

M-4 w/ Optics/M-2/M-240B

M-27 Sniper Weapon System

Lightweight Laser Designator Range Finder Knight

Tactical Wheeled Vehicle Add-on Armor Level I & II

Nuclear, Biological and Chemical Reconnaissance Vehicle — Stryker



Tank Urban Survival Kit

Bradley Urban Survival Kit

Enhanced Small Arms Protective Insert and Deltoid Auxiliary Protectors

Biological Integrated Protection System

Raven UAVs

Joint Land Attack Cruise Missile Defense Elevated Netted Sensor System



Movement Tracking System

Forward Repair System

Water Purification Systems

Battle Command Sustainment Support System

Blue Force Tracking System

Rapid Equipment Fielding

Rapid Fielding Initiative 49 Items



## 2005

Bradley Fire Support Vehicle

Up-Armored Humvee w/Frag Kit

M-1151PI Enhanced Armament Carrier



Improved Ribbon Bridge

Mine Clearance Vehicles

Bradley Reactive Armor Tiles

Counter Rocket Artillery and Mortar

Air Defense Artillery Management Cells

Long Range Advanced Scout Surveillance System

Tactical Exploitation System

Integrated Meteorological System

Joint Chemical, Biological, and Radiological Agent Water Monitor

Medical Communications for Combat Casualty Care System



Unit Tactical Water Purification System

Joint Network Node

Army Battle Command System 6.4

Army Airborne Command and Control System

RFI 58 items /100% Equipped

60,000 Deltoid Auxiliary Protectors Issued



**CALL TO DUTY**  
**BOOTS ON THE GROUND**

Source: PEO Soldier

## 2006

M-16A4 Magnified Combat Optical

Sniper Rifles .50-caliber

Mobile Gun System

Fragmentation Kits

Interim Vehicle Mounted Mine Detector



Electronic Jammers

Rapidly Emplaced Bridge System

Counter Radio Control  
Improvised Explosive Device  
Electronic Warfare Increment 2

Body Armor Side Plate

Movement Tracking System Plus

Mounted Warrior Soldier System

Enhanced Night Vision Goggles

Thermal Weapon Sights

Distributed Common Ground System — Army

Standard Army Maintenance System enhanced

Property Book Unit Supply enhanced



Lakota Light Utility Helicopter, UH-72A

Long Range Advanced Scout Surveillance System 3

Prophet Block II EW System

Non-Intrusive Inspection System

Counterintelligence/Human Intelligence Information Management System UAV

Small Robotic Scout System

Joint Precision Airdrop System

Palletized Load System

Rapidly Installed Fluid Transfer System

Joint Command & Control Capabilities

Joint Effects Model

Unit Water Pod System

Improved First Aid Kit



# Insignia of the United States Armed Forces — OFFICERS

0-1	0-2	0-3	0-4	0-5	0-6	0-7	0-8	0-9	0-10	Special
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## ARMY • AIR FORCE • MARINES

Second Lieutenant (2LT)	First Lieutenant (1LT)	Captain (CPT)	Major (MAJ)	Lieutenant Colonel (LTC)	Colonel (COL)	Brigadier General (BG)	Major General (MG)	Lieutenant General (LTG)	General (GEN)	General of the Army (GA)

## NAVY

## NAVY • COAST GUARD

Ensign (ENS)	Lieutenant Junior Grade (LTJG)	Lieutenant (LT)	Lieutenant Commander (LCDR)	Commander (CDR)	Captain (CAPT)	Rear Admiral Lower Half (RADM)(L)	Rear Admiral Upper Half (RADM)(U)	Vice Admiral (VADM)	Admiral (ADM)	Fleet Admiral (FADM)

W-1	W-2	W-3	W-4	W-5
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## ARMY

Warrant Officer (WO1)	Chief Warrant Officer (CW2)	Chief Warrant Officer (CW3)	Chief Warrant Officer (CW4)	Chief Warrant Officer (CW5)

## NAVY • COAST GUARD

Chief Warrant Officer (CW01)	Chief Warrant Officer (CW02)	Chief Warrant Officer (CW03)	Chief Warrant Officer (CW04)	Chief Warrant Officer (CW05)
NO WARRANT OFFICER				NO WARRANT OFFICER
USCG	USCG	USCG	USCG	USCG

## MARINES

Warrant Officer (WO)	Chief Warrant Officer (CW02)	Chief Warrant Officer (CW03)	Chief Warrant Officer (CW04)	Chief Warrant Officer (CW05)

## AIR FORCE

NO WARRANT	NO WARRANT	NO WARRANT	NO WARRANT	NO WARRANT
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# ARMY Careers



The Army's military occupational specialties are divided into broad categories that include the enlisted career-management fields, warrant officer career branches and officer career branches, plus officer and medical functional areas. As the Army changes, career categories evolve and new career specialties emerge.

## Administrative Support

*Specialties include clerical and supervisory activities in personnel, administration, finance, accounting and information services:*

- ▶ Records administration
- ▶ Religious-support specialists
- ▶ Personnel and recruiting
- ▶ Supply and logistics

## Arts and Media

*Specialties include the conduct of civil affairs and communication of the Army's message to military and civilian audiences:*

- ▶ Broadcast and print reporters
- ▶ Visual-information specialties
- ▶ Musicians
- ▶ Civil affairs

## Combat

*Specialties in offensive- and defensive-combat activities also include reconnaissance and security. Most of these MOSs are closed to women. Major fields include:*

- ▶ Artillery
- ▶ Air defense
- ▶ Chemical specialties
- ▶ Ordnance
- ▶ Combat aviation
- ▶ Combat engineers
- ▶ Infantry
- ▶ Divers
- ▶ Armor
- ▶ Special forces
- ▶ Tactical-center operations

## Computers and Technology

*Specialties requiring science and technical training include equipment operations and maintenance, laboratory testing and data interpretation:*

- ▶ Electronics maintenance and operations
- ▶ Computer-systems specialists
- ▶ Imagery interpretation
- ▶ Systems installers and maintainers

## Construction Engineering

*Specialties include technical development, building and road construction, and maintenance of facilities and equipment:*

- ▶ General and topographic engineering
- ▶ Equipment repair
- ▶ Electricians and plumbers
- ▶ Heavy-equipment operators
- ▶ Power generation

## Intelligence and Combat Support

*Specialties include participation in psychological operations, electronic warfare, and the collection and analysis of military intelligence:*

- ▶ Linguists
- ▶ Cryptanalysts
- ▶ Ammunitions specialists
- ▶ Armament repair
- ▶ Watercraft specialists
- ▶ Meteorological specialists

## Legal and Law Enforcement

*Specialties include legal and security support to the Army community in peace and war:*

- ▶ Military police
- ▶ Firefighters
- ▶ Attorneys
- ▶ Paralegal specialists
- ▶ Criminal investigators

## Mechanics

*Specialties include the maintenance and recovery of equipment, vehicles, weapon systems and aircraft:*

- ▶ Metal workers and machinists
- ▶ Weapon repair
- ▶ Vehicle and systems repair
- ▶ Heating and cooling mechanics

## Medical and Emergency

*Specialties in the medical and dental fields cover a variety of responsibilities, from point-of-injury to clinical settings.*

- ▶ Surgical nursing and patient care
- ▶ Patient administration
- ▶ Laboratory specialties
- ▶ Pharmacy and medical supply
- ▶ Food inspection
- ▶ Animal care

## Transportation and Aviation

*Specialties include the coordination and supervision of personnel, equipment and procedures for the proper transportation and use of Army materials throughout the world.*

- ▶ Flight operations
- ▶ Petroleum and water supply
- ▶ Shipping and transportation
- ▶ Supply and services



Source:

[www.goarmy.com/careers](http://www.goarmy.com/careers)





Steve Harding



# SOLDIERS on the BORDER

**W**HILE active-duty, National Guard and Army Reserve Soldiers have been involved in border-security operations for more than two decades, the mission took on a new urgency beginning in May 2006. That month, President George W. Bush announced the inception of Operation Jump Start, a short-term effort intended to improve border security by helping the U.S. Border Patrol enhance its efforts against drug and weapon smuggling and illegal immigration.

Scheduled to last up to two years, the \$700 million operation will see some 6,000 National Guard members supporting the Border Patrol by undertaking such missions as administrative and logistical support, operating detection systems, providing mobile communications, building and installing border-security infrastructure, and providing transportation and training.

Separate from Operation Jump Start but no less important, the Army Reserve is continuing its participa-

tion in existing border-security missions — such as facilities construction and transportation support — while Army elements of Joint Task Force-North, part of U.S. Northern Command, also continue to aid in the overall homeland-security effort in support of federal law-enforcement agencies.

► **Assistant Secretary of Defense for Homeland Defense Paul McHale briefs reporters at the Pentagon May 18, 2006, on the military's increased involvement in border-security operations.**

Tech. Sgt. Brian E. Christiansen, USAF



Helene C. Stikkel

◀ **Soldiers have been assisting in border-security operations for some 20 years. In this 1997 photo, a California National Guard Soldier scans the U.S.-Mexico border while aiding law-enforcement officers in their drug-interdiction efforts.**

► **Soldiers of the North Carolina Army National Guard's 252nd Combined Arms Battalion and U.S. Border Patrol agents listen to a briefing during the evening muster in Yuma, Ariz., in late July. The Guard presence has allowed the Border Patrol to put more agents into the field.**





▼ As part of an entry-identification team, a Guard Soldier scans the Mexican border at Sasabe, Ariz., in late September.



▲ A Texas Guard Soldier and Senior Patrol Agent Chad Wamsley observe as Ricky I, a Belgian Malinois detection dog, checks a tractor-trailer truck for indications of drugs or concealed people at the Border Patrol's Interstate 35 checkpoint north of Laredo, Texas, in mid-July.



◀ SPC Timothy Nealy of the Wisconsin Army Guard watches a row of monitors in the communications department of the Yuma Sector Border Patrol Station in mid-July.



► The North Carolina Guard's CPL Javin Morton (right) draws a grid sketch of his site at the U.S.-Mexico border in San Luis, Ariz., in late July. The sketch aids Border Patrol agents during their patrols of the sector.



▼ President George W. Bush speaks with a Texas Guard Soldier during a tour of a border observation point in Mission, Texas, in August.

SGT Jim Greenhill





# Armored Security

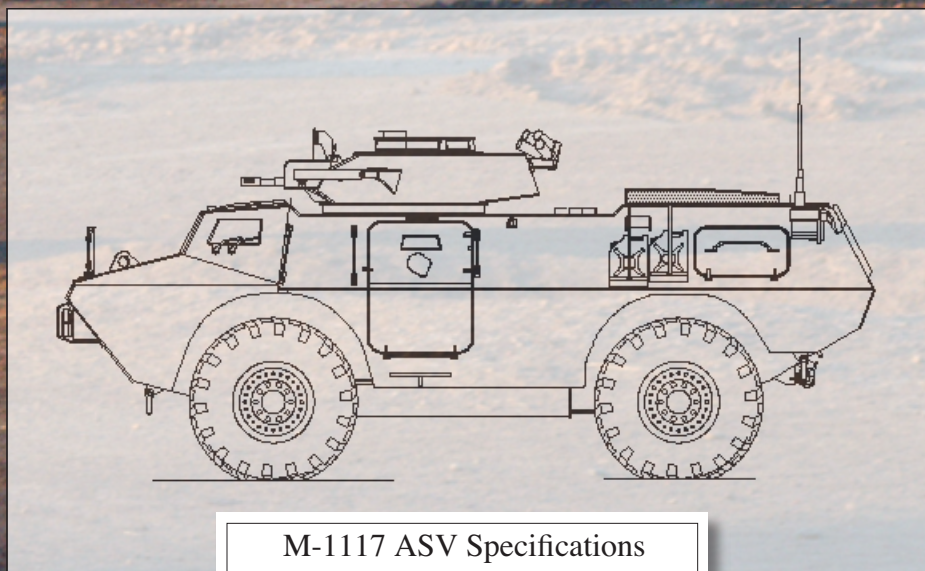


Data and illustrations courtesy of Textron Marine & Land Systems



# y Vehicle

One of the newest systems to join the Army inventory is the M-1117 Armored Security Vehicle. Built by Textron Marine & Land Systems in New Orleans, La., the M-1117 fills the gap between the up-armored Humvee and such larger armored vehicles as the Bradley. The wheeled ASV provides excellent crew protection, while at the same time offering high speed and great maneuverability. Now in service in Iraq, the ASV is proving itself as a highly capable convoy escort and military police patrol vehicle.



#### M-1117 ASV Specifications

<b>Gross vehicle weight:</b>	<b>29,560 lbs.</b>
<b>Curb weight:</b>	<b>26,200 lbs.</b>
<b>Overall length:</b>	<b>19.9 feet</b>
<b>Width:</b>	<b>8.4 feet</b>
<b>Height:</b>	<b>8.5 feet</b>
<b>Top speed:</b>	<b>63 mph</b>
<b>Range:</b>	<b>440 miles</b>
<b>Crew:</b>	<b>3-4</b>



# PEO Soldier

**A**ERICAN Soldiers are the best equipped in the world, thanks in part to the Army's Program Executive Office (PEO) Soldier, an organization created three years ago to ensure that the best equipment gets to Soldiers as quickly as possible.

PEO Soldier's mission is to arm and equip Soldiers so they can perform at their best. To achieve this, the Army is treating the Soldier as a system, much the same way that large weapon platforms, such as tanks and aircraft, function as systems and integrate with other systems.

The result is a single, integrated system that increases the Soldier's effectiveness as it improves his

quality of life, and, most importantly, it saves lives.

PEO Soldier, headquartered at Fort Belvoir, Va., is supported by three project manager offices, or PMs. PM Soldier Warrior is responsible for Land Warrior, Air Warrior and Mounted Warrior. PM Soldier Equipment has purview over sensors and lasers, survivability items, and clothing and individual equipment. PM Soldier Weapons manages individual and crew-served weapons.

## PM Soldier Warrior

Soldier Warrior supports the Soldier as a system through acquisition of all warrior systems. Air Warrior, Land Warrior and Mounted Warrior programs provide significant improvements in Soldier lethality, survivability, mobility and sustainment.

## Air Warrior

Army aircrews deploying in support of Operation Iraqi Freedom and Operation Enduring Freedom are being equipped with the newly developed Air Warrior system — the new generation aircrew ensemble that provides advanced life support, ballistic protection, and biological-chemical protection while decreasing weight and bulk. AW consists of:

- an improved, flame-retardant aviation battle dress uniform;
- flexible body armor with a ballistic upgrade plate; and
- the Electronic Data Manager, a "ruggedized" computer worn as a kneeboard that features a GPS-driven moving map and interface to the Aviation Mission Planning System;
- a Microclimate Cooling System that's worn under chemical-protective and duty uniforms to increase mission duration by more than 350 percent.
- a primary survival-gear carrier that includes various first-aid, survival, signaling and communications equipment;

As of fiscal year 2006, more than 10,000 AW systems had been fielded — nearly four times the number planned in support of OEF and OIF.





## Land Warrior

Land Warrior is designed to provide unprecedented tactical awareness and significant improvements in lethality, survivability and mobility to dismounted Soldiers and units engaged in the close fight.

LW uses state-of-the-art computer, communications and geo-location technologies to link dismounted Soldiers into the digital battlefield. System components include a computer, helmet-mounted display, navigation module, voice/data radio and a multifunctional laser, all of which are integrated with the Soldiers' mission equipment.

LW-equipped Soldiers can communicate instantly, via voice or data, with other Soldiers, command posts, and supporting vehicles and aircraft. With his HMD the Soldier can see his location, the locations of other LW-equipped Soldiers, known enemy positions and operational graphics on a large-scale map display. He can also engage the enemy, exposing only his hands, by using HMD target images from his weapon-mounted video gun sight or thermal sight. With the multifunctional laser, a Soldier can designate an enemy position to appear on a common map display. He can also transmit the enemy position instantly to fire-support elements in a digital call for fire.



**Survival-Gear Carrier**



**Electronic Data Manager**



**Micro Cooling Systems**



## Mounted Warrior

Mounted Warrior is designed for armor-vehicle crewmen. It combines cordless communications and personal displays with the Soldier's mission equipment. The system leverages capabilities developed in other Warrior programs, allowing MW-equipped crew members to communicate wirelessly with dismounted LW-equipped Soldiers and other Army communication and command-and-control systems.

## PM Soldier Equipment

PM Soldier Equipment develops, fields and sustains equipment to advance Soldiers' warfighting capabilities by procuring, adapting or developing state-of-the-art sensors, lasers, clothing and other individual equipment.

Among the systems under PM Soldier Equipment's purview are:



- Laser Target Locating Systems, Mark VII, Mark VII E (Enhanced) and Viper. The handheld or tripod-mounted target locators are used to determine the range, direction and vertical angle to a target for field artillery call-for-fire missions. When targeting, Soldiers send data to a Precision Lightweight GPS Receiver or a Defense Advanced GPS Receiver, which allows the system to compute and display target locations. The systems run on commercial batteries, and provide 7x magnification and a 120-mil field of view.

- The Army Service Uniform. Army blue, green and white service uniforms will be streamlined to one blue ASU as part of an evolutionary process to reduce the number of Army dress uniforms. Army blue as a uniform color traces its origins to the national blue of the U.S. flag and was first mandated for wear in 1779 in the Continental Army. The ASU eliminates the need for numerous sets of green Class-A uniforms, dress-blue uniforms and, for some, dress-white uniforms. Streamlining various dress uniforms into one ASU reduces the burden on Soldiers in the same manner that the Army Combat Uniform did for the field utility uniform.



- The AN/PAS-13 Thermal Weapon Sight family enables individual and crew-served weapon gunners to see deep into the battlefield, increase surveillance and target-acquisition range, and penetrate obscurants, day or night. TWS is a second-generation, forward-looking IR that is digital-battlefield compatible and provides a standard video output for training, image transfer or remote viewing. The family is composed of three variants: the Light Weapon Thermal Sight for the M-16 and M-4 rifles and carbines, as well as for the M-136 Light Anti-Armor Weapon; the Medium Weapon Thermal Sight for the M-249 and M-240B medium machine guns; and the Heavy Weapon Thermal Sight for the squad



leader's M-16

and M-4 rifles and carbines, M-24 and M-107 sniper rifles, and the M-2HB and Mk. 19 machine guns. Each is a silent, lightweight, compact, durable, battery-powered thermal sight. The newest generation of TWS weighs 35 percent less than the original version and uses standard AA batteries.



- The Enhanced Night Vision Goggle is a helmet-mounted device that gives individual Soldiers enhanced mobility and situational awareness day or night in all types of weather and battlefield-obscurant conditions. It optically overlays imagery from a long wave infrared (IR) sensor onto an image-intensification image to create a fused image. ENVG-equipped Soldiers will be better able to "see," acquire and engage targets through varying light levels, weather conditions and through battlefield obscurants while maintaining visibility of their IR laser pointer/illuminators in one head-mounted device.







- The MC-6 Personnel Parachute System provides airborne Soldiers with a new tactical, static-line-deployed, steerable personnel parachute replacing the legacy MC1 series parachute assembly, associated harness and reserve. The MC-6 has a lower rate of descent, lower opening shock, reduced canopy damage, a better turn ratio and a better glide ratio than the MC1-1C. These improvements result in better maneuverability, canopy control, reduced jumper injury and reduced canopy damage. This program is a combined Army and Special Operations Command project.

- The Generation III Extended Cold Weather Clothing System was designed to function in multiple cold-weather climates. It consists of a versatile, multi-layered insulating system that allows the Soldier to adapt to varying mission requirements and environmental conditions. New materials are lighter weight and provide greater versatility. The 12 components of the GEN III ECWCS include a lightweight undershirt and boxer shorts, mid-weight shirt and shorts; fleece cold-weather jacket; wind cold-weather jacket; soft-shell jacket and trousers; extreme cold/wet weather jacket and trousers; extreme cold-weather parka; and trousers.

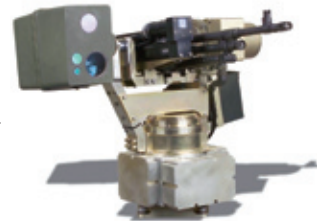


## PM Soldier Weapons

PM Soldier Weapons supports Soldiers through the development, production and procurement of future and current weapon systems, ammunition and associated target-acquisition/fire-control products.

### M-101 Common Remotely Operated Weapon Station

— allows Soldiers to acquire and engage targets while inside vehicles, protected by armor. CROWS can be mounted on a variety of vehicles and supports the Mk. 19 grenade machine gun, M-2 .50-caliber machine gun, M-240B medium machine gun, M-249 squad-automatic weapon, and the XM-307 advanced crew-served weapon. It also increases engagement range, first-round-hit probability and operational response time.



### XM-110 Semi-Automatic Sniper System

— fires 7.62mm ammunition out to a maximum effective range of 800 meters. It leverages a rapid fire/rapid reload design, variable day optic sight, and 10- or 20-round magazine. The weapon system exceeds the rate-of-fire and lethality of the current M-24 SWS. The XM-110 (combat ready with suppressor) weighs 17.3 pounds and includes a detachable folding bipod, an enhanced spotting scope (XM-151) and a MIL-STD-1913 rail. Accessories include hard and soft cases, 10- and 20-round magazines, cleaning and maintenance equipment, and manuals.



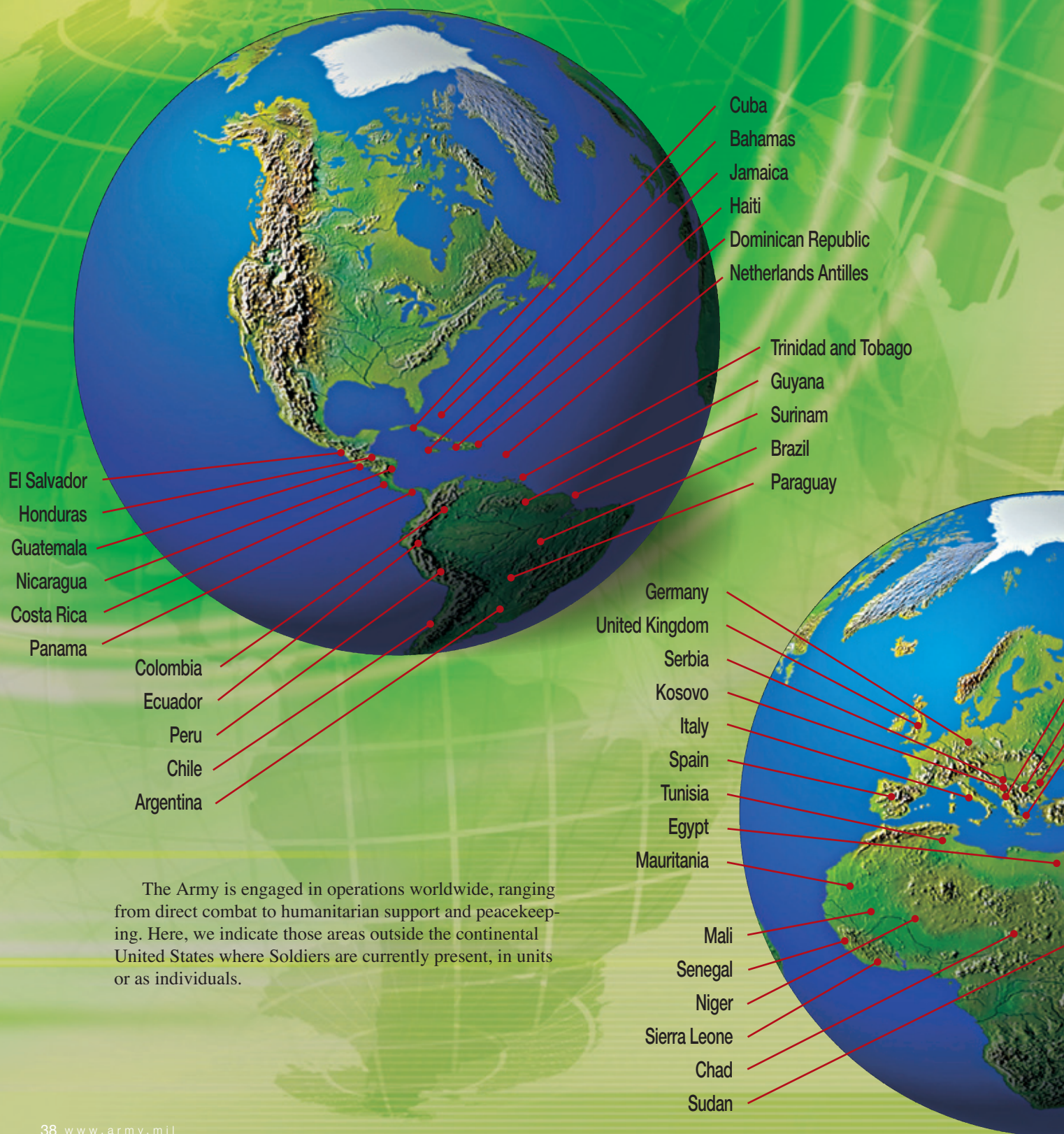
The Army's Rapid Fielding Initiative, executed by PEO Soldier, gets the state-of-the-art equipment mentioned above into the hands of Soldiers as quickly as possible.

Expanded in 2004 to field such capabilities to the entire Army, RFI accelerated operations to an average of 25,000 Soldiers per month. The RFI team has now equipped more than 750,000 Soldiers.

By the end of FY 2007 more than 1 million Soldiers will be RFI-equipped. Currently, the RFI list contains 58 items of the most up-to-date equipment for Soldiers and small units, in the categories of force protection/mobility, lethality, Soldier mission-essential equipment and weapons optics.

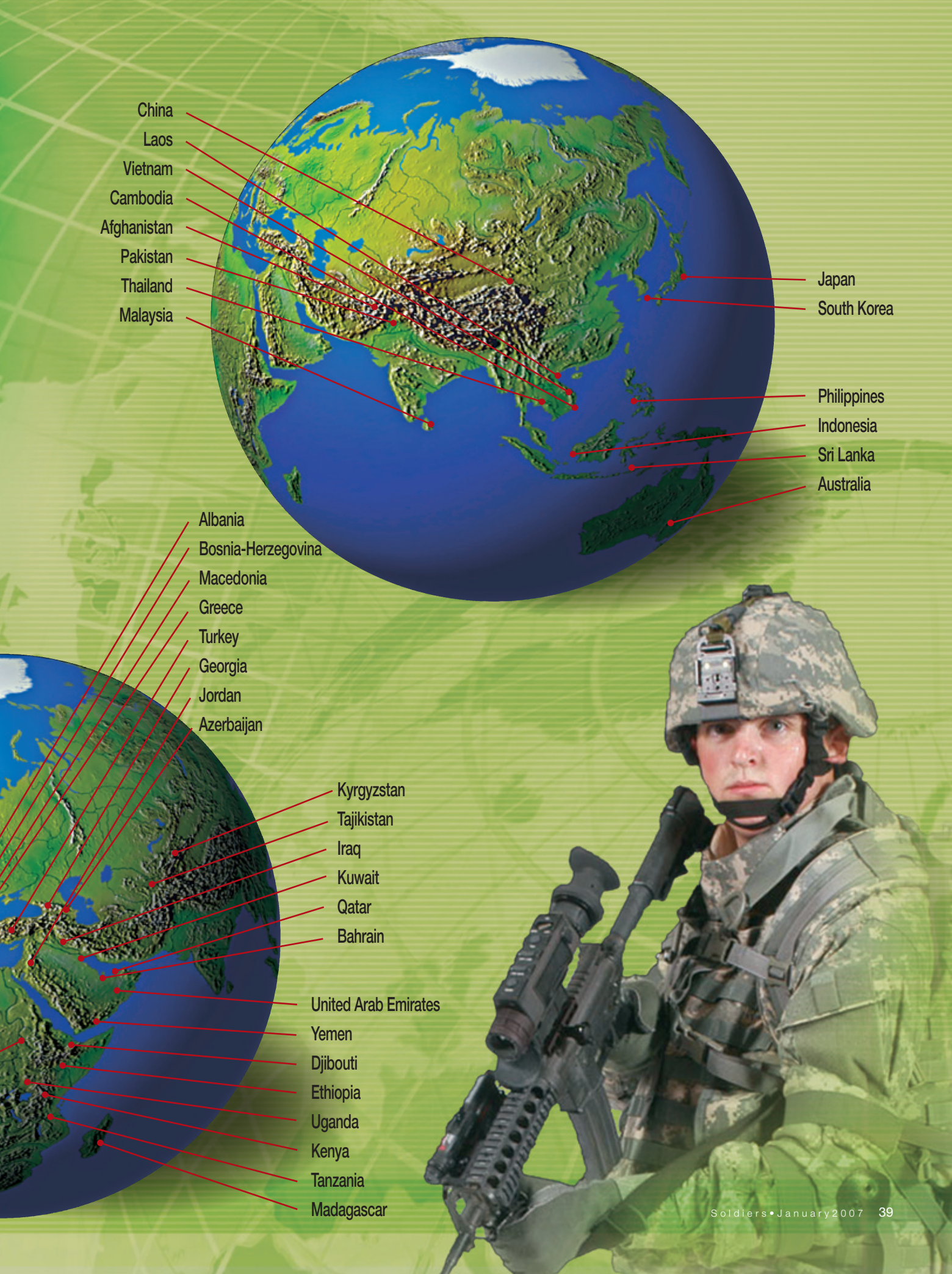


# Where We Are



The Army is engaged in operations worldwide, ranging from direct combat to humanitarian support and peacekeeping. Here, we indicate those areas outside the continental United States where Soldiers are currently present, in units or as individuals.





China  
Laos  
Vietnam  
Cambodia  
Afghanistan  
Pakistan  
Thailand  
Malaysia

Japan  
South Korea  
Philippines  
Indonesia  
Sri Lanka  
Australia

Albania  
Bosnia-Herzegovina  
Macedonia  
Greece  
Turkey  
Georgia  
Jordan  
Azerbaijan

Kyrgyzstan  
Tajikistan  
Iraq  
Kuwait  
Qatar  
Bahrain

United Arab Emirates  
Yemen  
Djibouti  
Ethiopia  
Uganda  
Kenya  
Tanzania  
Madagascar



# A FORT AHEAD

## REDUCING THE FOOTPRINT OF THE ARMY

**S**ustainability—accomplishing today's mission in a way that enables future operations—now governs Army installation operations. Many installations today are putting 25-year sustainability plans into action. Here's a look inside a sustainable post where a generation of Soldiers live and train on an installation designed to last. It's about having the natural resources they need to train, a healthy environment in which to live, and the support of local communities and the American people.

### DECONSTRUCTION, REUSE



WWII-era Chapel, Fort Lewis, Wash.

### ALTERNATIVE ENERGY



Photovoltaic Cells, Yuma Proving Ground, Ariz.

### MATERIALS MANAGEMENT



Hazmat, Picatinny Arsenal, Pa.

### GREEN BUILDING



Golden Knights Headquarters, Fort Bragg, N.C.

## CANTONMENT AREA

Green installations improve working and living conditions for Soldiers and their families.

- Green buildings save energy and improve worker productivity and comfort
- Deconstruction conserves resources and expensive landfill space
- Porous pavement reduces erosion, runoff and spread of contamination
- Comprehensive outreach keeps families and neighbors involved
- Green family housing saves resources and improves quality of life
- Landscaping using local plants and shrubs reduces water consumption

### Pollution Prevention Operations Center



### Storm Water Management



### Vegetative Roof



### PUBLIC OUTREACH



Archaeology Day, Fort Hood, Texas

### NATIVE LANDSCAPING



Model Home, Yuma Proving Ground, Ariz.

## PUBLIC WORKS

Wise management of resources increases productivity and decreases costs.



## HARDENED FACILITIES



Improving a Tank Trail, Fort Bliss, Texas

## HYBRID TACTICAL VEHICLES



Future Combat Vehicle Concept

## COMPATIBLE USE BUFFER



Buffer Lands, Fort Bragg, N.C.

## SUSTAINABLE RANGE MANAGEMENT



Range Restoration, Fort Knox, Ky.

## RANGES

Installations ensure future readiness by protecting training areas today.

- Buffers separate training from communities, provide valuable endangered species habitat
- Wise management of natural resources and species keeps training areas viable
- Hardened tank trails reduce erosion
- Ranges managed for recovery provide landscaping that improves realism in training
- Tactical vehicles with hybrid power reduce air pollution and noise

## ENVIRONMENTAL TRAINING



Soldiers Training, Grafenwoehr, Germany

## ALTERNATIVE FUELS



Experimental Hydrogen Station, Fort Belvoir, Va.

- Alternative energy and fuels reduce dependence, pollution, costs
- Photovoltaic cells convert sunlight to electricity
- Carpooling, vanpooling and other regional transportation systems reduce emissions and save resources
- Efficiently managing, replacing or reducing use of hazardous materials reduces hazardous waste
- Recycling and green procurement saves valuable materials through removal from the waste stream

## SUSTAINABILITY GOALS

The Army Strategy for the Environment lists six goals for the Army Sustainability Program:

### GOAL: Foster a Sustainability Ethic

Foster an ethic within the Army that takes us beyond environmental compliance to sustainability.

### GOAL: Strengthen Army Operations

Strengthen Army operational capability by reducing our environmental footprint through more sustainable practices.

### GOAL: Meet Test, Training, and Mission Requirements

Meet current and future training, testing and other mission requirements by sustaining land, air and water resources.

### GOAL: Minimize Impacts and Total Ownership Costs

Minimize impacts and total ownership costs of Army systems, materiel, facilities and operations by integrating the principles and practices of sustainability.

### GOAL: Enhance Well-Being

Enhance the well-being of our Soldiers, civilians, families, neighbors and communities through leadership in sustainability.

### GOAL: Drive Innovation

Use innovative technology and the principles of sustainability to meet user needs and anticipate future Army challenges.



FOR MORE INFORMATION, VISIT <http://www.sustainability.army.mil>.



## Active Army Installations (USA)

Post information includes ZIP code or APO, followed by phone numbers for the installation operator or information line. Some installations have also provided Web site addresses. Additional post and unit information is available at [www.army.mil/A-Z](http://www.army.mil/A-Z).

Fort Gordon,  
Ga.

headquarters  
United States Army  
Signal Center  
Fort Gordon, Georgia

### A

#### ALABAMA

Anniston Army Depot  
36201-4199  
(256) 235-7501  
(DSN) 571-1110  
[www.anad.army.mil](http://www.anad.army.mil)

Fort Rucker  
36362-5000  
(334) 255-1030 (DSN 558)  
[www-rucker.army.mil](http://www-rucker.army.mil)

Redstone Arsenal  
35898-5300  
(256) 876-2151 (DSN 746)  
[www.redstone.army.mil](http://www.redstone.army.mil)

#### ALASKA

Fort Greely  
APO AP 99731  
(907) 873-1110 (DSN 317)  
[www.usarak.army.mil](http://www.usarak.army.mil)

Fort Richardson  
99505  
(907) 384-1110 (DSN 317)  
[www.usarak.army.mil](http://www.usarak.army.mil)

Fort Wainwright  
99703-7300  
(907) 353-1110 (DSN 317)  
[www.wainwright.army.mil](http://www.wainwright.army.mil)

#### ARIZONA

Fort Huachuca  
85613-6000  
(520) 538-7111 (DSN 879)  
<http://huachuca-www.army.mil>

Yuma Proving Ground  
85365-9124  
(928) 328-2151 (DSN 899)  
[www.yuma.army.mil](http://www.yuma.army.mil)

#### ARKANSAS

Pine Bluff Arsenal  
71602-9500  
(870) 540-3000 (DSN 966)  
[www.pba.army.mil](http://www.pba.army.mil)

### C

#### CALIFORNIA

Fort Irwin  
92310-5000  
(760) 380-3369 (DSN 470)  
[www.irwin.army.mil](http://www.irwin.army.mil)

Presidio of Monterey  
93944  
(831) 242-5000 (DSN 768)  
<http://pom-www.army.mil>

Sierra Army Depot  
96113-5000  
(530) 827-2111  
(DSN) 855-2111  
[www.sierra.army.mil](http://www.sierra.army.mil)

#### COLORADO

Fort Carson  
80913-5000  
(719) 526-5811 (DSN 691)  
[www.carson.army.mil](http://www.carson.army.mil)

Rocky Mountain Arsenal  
80022-2180  
(303) 289-0500  
[www.pmrma.army.mil](http://www.pmrma.army.mil)

### D

#### DISTRICT OF COLUMBIA

Fort McNair  
20319-5058  
(703) 545-6700  
(DSN) 227-0101  
[www.mdw.army.mil](http://www.mdw.army.mil)

Walter Reed Army Med. Ctr.  
20307-5001  
(202) 782-3501 (DSN 662)  
[www.wramc.amedd.army.mil](http://www.wramc.amedd.army.mil)

Fort Irwin, Calif.

Fort Leavenworth,  
Kan.



**G****GEORGIA**

Fort Benning  
31905-5000  
(706) 545-2011 (DSN 835)  
[www.benning.army.mil](http://www.benning.army.mil)

Fort Gordon  
30905-5000  
(706) 791-0110 (DSN 780)  
[www.gordon.army.mil](http://www.gordon.army.mil)

Fort Gillem  
30297-5000  
(404) 469-5000  
[http://www.mcperson.army.mil/fort\\_gillem.htm](http://www.mcperson.army.mil/fort_gillem.htm)

Fort McPherson  
30330-1069  
(404) 464-1110 (DSN 367)  
(DSN) 367-1110  
[www.mcperson.army.mil](http://www.mcperson.army.mil)

Fort Stewart  
31314-5000  
(912) 767-1411 (DSN 870)  
[www.stewart.army.mil](http://www.stewart.army.mil)

Hunter Army Airfield  
31409-5000  
(912) 767-1411 (DSN 870)  
[www.stewart.army.mil](http://www.stewart.army.mil)

**H****HAWAII**

Fort Shafter  
96858-5000  
(808) 449-7110  
[www.usarpac.army.mil](http://www.usarpac.army.mil)

Pohakuloa Training Area  
96720-0607  
(808) 969-2400

Schofield Barracks  
96857-6000  
(808) 449-7110  
[www.25idl.army.mil](http://www.25idl.army.mil)

Tripler Army Medical Center  
96859  
(808) 433-6661/2  
[www.tamc.amedd.army.mil](http://www.tamc.amedd.army.mil)

**I****ILLINOIS**

Rock Island Arsenal  
61299-5000  
(309) 782-6001 (DSN 793)  
[www.ria.army.mil](http://www.ria.army.mil)

**K****KANSAS**

Fort Leavenworth  
66027-7160  
(913) 684-4021 (DSN 552)  
[www.leavenworth.army.mil](http://www.leavenworth.army.mil)

Fort Riley  
66442-5091  
(785) 239-3911  
(DSN) 856-1110  
[www.riley.army.mil](http://www.riley.army.mil)

**KENTUCKY**

Fort Campbell  
42223-5628  
(270) 798-2151  
(DSN) 635-1110  
[www.campbell.army.mil](http://www.campbell.army.mil)

Fort Knox  
40121-5000  
(502) 624-1181  
(DSN) 464-0111  
[www.knox.army.mil](http://www.knox.army.mil)

**L****LOUISIANA**

Fort Polk  
71459-5060  
(337) 531-2911  
(DSN) 863-1110  
[www.jrtc-polk.army.mil](http://www.jrtc-polk.army.mil)

**M****MARYLAND**

Aberdeen Proving Ground  
21005-5001  
(410) 278-5201 (DSN 458)  
[www.apg.army.mil](http://www.apg.army.mil)

Fort Detrick  
21702-5000  
(301) 619-8000  
(DSN) 343-1110  
[www.detrack.army.mil](http://www.detrack.army.mil)

Fort Meade  
20755-5000  
(301) 677-6261 (DSN 622)  
[www.ftmeade.army.mil](http://www.ftmeade.army.mil)

**MASSACHUSETTS**

Soldier Systems Center  
Natick 01760  
(508) 233-4001 (DSN 256)  
[www.ssc.army.mil](http://www.ssc.army.mil)

**MISSOURI**

Fort Leonard Wood  
65473-5000  
(573) 596-0131 (DSN 581)  
[www.wood.army.mil](http://www.wood.army.mil)

**N****NEW JERSEY**

Fort Monmouth  
07703-5101  
(732) 532-9000  
(DSN) 992-9110  
[www.monmouth.army.mil](http://www.monmouth.army.mil)

Picatinny Arsenal  
07806-5000  
(973) 724-4021 (DSN 880)  
[www.pica.army.mil](http://www.pica.army.mil)

**NEW MEXICO**

White Sands Missile Range  
88002-5000  
(505) 678-2121 (DSN 258)  
[www.wsmr.army.mil](http://www.wsmr.army.mil)

**NEW YORK**

Fort Drum  
13602-5007  
(315) 772-6011 (DSN 772)  
[www.drum.army.mil](http://www.drum.army.mil)

Fort Hamilton  
11252-7200  
(718) 630-4101  
(DSN) 232-4101  
[www.hamilton.army.mil](http://www.hamilton.army.mil)

U.S. Military Academy  
10996-1788  
(845) 938-4011  
[www.usma.army.mil](http://www.usma.army.mil)

Watervliet Arsenal  
12189  
(518) 266-5111 (DSN 374)  
[www.wva.army.mil](http://www.wva.army.mil)

**NORTH CAROLINA**

Fort Bragg 28307-5000  
(910) 396-0011 (DSN 236)  
[www.bragg.army.mil](http://www.bragg.army.mil)

Fort Huachuca,  
Ariz.

Fort Drum,  
N.Y.



# Post Information

Walter Reed Army Med. Ctr.,  
Washington, D.C.

## O

### OKLAHOMA

Fort Sill  
73503-5001  
(580) 422-8111  
<http://sill-www.army.mil>

### OREGON

Umatilla Army Depot  
97838-9544  
(541) 564-8632

## P

### PENNSYLVANIA

Carlisle Barracks  
17013-5050  
(717) 245-3131 (DSN 242)  
<http://carlisle-www.army.mil>

Letterkenny Army Depot  
17201-4150  
(717) 267-8111  
(DSN) 570-5110  
[www.letterkenny.army.mil](http://www.letterkenny.army.mil)

Tobyhanna Army Depot  
18466  
(570) 895-7000 (DSN 795)  
[www.tobyhanna.army.mil](http://www.tobyhanna.army.mil)

### PUERTO RICO

Fort Buchanan  
00934-5026  
(787) 707-4504  
(DSN) 740-1110  
[www.buchanan.army.mil](http://www.buchanan.army.mil)

## S

### SOUTH CAROLINA

Fort Jackson  
29207  
(803) 751-7511  
(DSN) 734-7511  
[www.jackson.army.mil](http://www.jackson.army.mil)

## T

### TEXAS

Corpus Christi Army Depot  
78419-5260  
(361) 961-3627 (DSN 861)  
[www.ccad.army.mil](http://www.ccad.army.mil)

Fort Bliss  
79916-0058  
(915) 568-2121  
(DSN) 978-2121  
<https://www.bliss.army.mil>

Fort Hood  
76544-5000  
(254) 287-1110 (DSN 737)  
[www.hood.army.mil](http://www.hood.army.mil)

Fort Sam Houston  
78234-5000  
(210) 221-1211 (DSN 471)  
[www.samhouston.army.mil](http://www.samhouston.army.mil)

Red River Army Depot  
75507-5000  
(903) 334-2141  
(DSN) 829  
<https://www.redriver.army.mil>

## U

### UTAH

Dugway Proving Ground  
84022-5202  
(435) 831-2151  
(DSN) 789-1110  
<https://www.dugway.army.mil>

Tooele Army Depot  
84074  
(435) 833-3211 (DSN 790)  
[www.tead.army.mil](http://www.tead.army.mil)

## V

### VIRGINIA

Fort A. P. Hill  
22427-5000  
(804) 633-8710 (DSN 578)  
[www.aphill.army.mil](http://www.aphill.army.mil)

Fort Belvoir  
22060-5984  
(703) 545-6700  
(DSN) 227-0101  
[www.belvoir.army.mil](http://www.belvoir.army.mil)

Fort Eustis  
23604-5000  
(757) 878-5251 (DSN 826)  
[www.eustis.army.mil](http://www.eustis.army.mil)

Fort Lee  
23801-5001  
(804) 765-3000 (DSN 539)  
[www.lee.army.mil](http://www.lee.army.mil)

Fort Monroe  
23651-6000  
(757) 878-1212 (DSN 680)  
[www.monroe.army.mil](http://www.monroe.army.mil)

Fort Myer  
22211-5050  
(703) 545-6700  
[www.fmnc.army.mil](http://www.fmnc.army.mil)

Fort Story  
23459-5001  
(757) 422-7101 (DSN 438)  
[www.eustis.army.mil/Fort\\_story](http://www.eustis.army.mil/Fort_story)

## W

### WASHINGTON

Fort Lewis  
98433-5000  
(253) 967-1110 (DSN 357)  
[www.lewis.army.mil](http://www.lewis.army.mil)

Fort Belvoir,  
Va.





# Overseas Installations

(Hawaii and Alaska are on the CONUS list.)

**EUROPE SWITCHBOARD**  
**011-49-711-680-1110**  
**(DSN) 314-430-1110**

Camp  
Red Cloud,  
Korea

## G

### GERMANY

HQs., U.S. Army, Europe/7th  
Army, Heidelberg  
Unit 29351, Campbell Barracks  
APO AE 09014  
011-49-6221-57-1130  
(DSN) 370-1110  
www.hqusareur.army.mil

U.S. Army Garrison, Stuttgart  
APO AE 09107  
011-49-7117-29-1130  
(DSN) 421-1110  
www.stuttgart.army.mil

U.S. Army Garrison, Heidelberg  
APO AE 09102  
011-49-6221-57-1130  
(DSN) 370-1110  
www.heidelberg.army.mil

U.S. Army Garrison Fanconia,  
Würzburg  
APO AE 09244  
011-49-931-889-113  
(DSN) 314-350-1110

U.S. Army Garrison, Grafenwöhr  
APO AE 09114  
011-49-9641-830  
(DSN) 314-475-1110

Grafenwöhr,  
Germany

## I

### ITALY

U.S. Army Garrison, Vicenza  
APO AE 09630  
011-39-0444-71-7111  
(DSN) 314-634-7111

## J

### JAPAN

10th ASG, Okinawa  
Unit 35115  
APO AP 96376-5115  
011-81-611744-5414  
(DSN) 315-644-4678  
www.usarj.army.mil/  
organization/10asg

HQs., U.S. Army, Japan  
Garrison, Camp Zama  
APO AP 96343-0054  
011-81-46251-1520  
(DSN) 315-260-1110

## K

### KOREA

For telephone information  
for military installations in  
South Korea, call  
011-822-7913-1110  
(DSN) 315-723-1110

HQs., U.S. Forces, Korea/  
34th Support Group,  
Yongsan  
Unit 15333  
APO AP 96205

20th SG, Camp Henry,  
Taegu  
Unit 15494  
APO AP 96218

23rd SG, Camp  
Humphreys, Pyongtaek  
Unit 15228  
APO AP 96271

501st SG, Uijongbu  
Unit 15303  
APO AP 96258-0076

U.S. Army Garrison, Camp  
Casey  
APO AP 96224-0308

Camp Hovey  
APO AP 96224-0319

Camp Red Cloud  
Unit 15303  
APO AP 96258

Camp Stanley  
APO AP 96257-0623

Tripler Army Medical  
Center, Hawaii

Würzburg, Germany



## Army National Guard Installations

State-owned/State-operated and  
Federally owned/State-operated facilities:

National Guard Bureau  
National Guard Readiness Center  
Arlington, VA 22202-3259  
(703) 607-2584 (DSN 327)  
[www.arng.army.mil](http://www.arng.army.mil)

Camp Fretterd Military  
Reservation  
Reisterstown 21136  
(410) 517-3758

### A

#### ALABAMA

Fort McClellan  
36205  
(256) 848-3847  
[www.mcclellan.army.mil](http://www.mcclellan.army.mil)

#### ALASKA

Camp Carroll  
Anchorage 98731  
(907) 384-6061

#### ARIZONA

Camp Navajo  
Bellemont 86002  
(520) 773-3205 (DSN 853)  
[www.camp-navajo.org](http://www.camp-navajo.org)

#### ARKANSAS

Camp Robinson  
North Little Rock 72199  
(501) 212-5100 (DSN 962)

### C

#### CALIFORNIA

Joint Forces Training Base  
Los Alamitos 90720-5146  
(562) 795-2090 (DSN 972)

Camp Roberts  
93451-5000  
(805) 238-3100  
(DSN) 949-8000

Camp San Luis Obispo  
San Luis Obispo 93401  
(805) 594-6200 (DSN 630)

Los Alamitos Army Airfield  
Los Alamitos 90720-5146  
(562) 795-2000 (DSN 972)

#### COLORADO

JFHQ  
Englewood 80112  
(720) 250-1500

#### CONNECTICUT

Camp Hartell  
Windsor Locks 06096  
(860) 524-4830

Camp Rowland  
Niantic 06357  
(860) 691-6002

### D

#### DELAWARE

Bethany Beach  
Training Site 19930  
(302) 854-7900  
(DSN 440)

DISTRICT OF COLUMBIA  
National Guard Armory  
Washington, DC 20003  
(202) 685-9798

### F

#### FLORIDA

Camp Blanding  
Starke 32091  
(904) 682-3358  
(DSN 960)

St. Francis Barracks  
St. Augustine 32084  
(904) 823-0364

### G

#### GUAM

JFHQ  
Barrigada 96913  
011 (671) 735-0406

### H

#### HAWAII

JFHQ  
Honolulu 96816  
(808) 733-4246

### I

#### IDAHO

JFHQ  
Boise 83705  
(208) 422-5242

#### ILLINOIS

Camp Lincoln (PAO)  
Springfield 62702  
(217) 761-3569  
(DSN 555)

#### INDIANA

Headquarters, Camp Atterbury  
46124-5000  
(812) 526-1499  
[www.campatterbury.org](http://www.campatterbury.org)

### K

#### IOWA

Camp Dodge  
Johnston 50131  
(515) 252-4576  
(DSN 946)

#### KANSAS

JFHQ  
Topeka 66611  
(785) 274-1001

#### KENTUCKY

JFHQ  
Frankfort 40601  
(502) 607-1558

### L

#### LOUISIANA

Jackson Barracks  
New Orleans  
70146-0330

Camp Beauregard  
Pineville 71360  
(800) 237-1167

Camp Villere  
Slidell 70460  
(800) 486-3375

Camp Cook  
Pineville 71360  
(318) 640-2850

### M

#### MAINE

For all Maine camps,  
<http://www.me.ngb.army.mil/>

Auburn Range  
Auburn 04210

Camp Keyes  
Augusta 04330

Caswell Range  
Caribou 04736

Hollis Plaines  
Buxton 04042

#### MARYLAND

MD National Guard Joint  
Forces HQ  
5th Regiment Armory  
Baltimore 21201  
(410) 576-6000

#### MASSACHUSETTS

Camp Curtis Guild  
Reading 01867  
(781) 944-0500

Camp Edwards  
Bourne 01725  
(508) 968-5884

#### MICHIGAN

Camp Grayling  
Grayling 49739-0001  
(989) 344-6100

Fort Custer  
Training Center  
Augusta 49012

#### MINNESOTA

Camp Ripley  
Little Falls 56345  
(320) 632-7761

#### MISSISSIPPI

Camp Shelby  
Hattiesburg 39401  
(601) 558-2000  
(DSN 921)

#### MISSOURI

Camp Clark  
Navada 64772  
(417) 667-2357

Fort Crowder  
Neosho 64850  
(417) 451-5444

#### MONTANA

Fort William H. Harrison  
Helena 59604  
(406) 324-3009

### N

#### NEBRASKA

Camp Ashland  
Ashland 68003  
(402) 944-2479

#### NEVADA

National Guard Recruiting  
Area  
Reno 89502  
(775) 826-8632

Regional Training Institute  
Reno 89506-1276  
(775) 677-5228

#### NEW HAMPSHIRE

JFHQ  
Concord 03301  
(603) 225-1200

Camp Robinson, Ark.



Fort Dix,  
N.J.

## **NEW JERSEY**

N.J. National Guard  
Trng. Ctr.  
Sea Girt 08750  
(732) 974-5950

## **NEW MEXICO**

New Mexico  
National Guard  
<https://www.nm.ngb.army.mil/>

Deming Range  
Deming 88030  
505-474-2640

Tucumcari Training Site  
Tucumcari 88401  
505-474-2620

Carlsbad Training Site  
Carlsbad 88220  
505-474-2686

Roswell Local Trng. Area  
Roswell 88201  
505-474-2570

## **NEW YORK**

Camp Smith  
Peekskill 10567  
[www.dmna.state.ny.us/  
map/cp-smith.html](http://www.dmna.state.ny.us/map/cp-smith.html)

## **NORTH CAROLINA**

Camp Butner  
Butner 27509  
(919) 620-5400

## **NORTH DAKOTA**

Camp G.C. Grafton  
Devils Lake 58301  
(701) 662-0200

## **O**

## **OHIO**

Camp Perry  
Port Clinton 43452  
(614) 336-6203 (DSN 346)

## **OKLAHOMA**

JFHQ  
Oklahoma City 73111  
(405) 228-5201

## **OREGON**

Camp Adair  
Corvallis 97330  
(503) 244-7502

Camp Rilea  
Astoria 97103  
(503) 861-4000

Camp Withycombe  
Clackamas 97015  
(503) 557-5316

## **P**

## **PENNSYLVANIA**

JFHQ  
Fort Indiantown Gap  
Annville 17003  
(717) 861-8502

## **PUERTO RICO**

JFHQ  
San Juan 00904  
(787) 724-1295

HQ 201<sup>st</sup> Regiment  
(MFTB) RTI  
(787) 260-8000

## **R**

## **RHODE ISLAND**

JFHQ  
Command Readiness Center  
Cranston 02920  
(401) 275-4102

## **S**

## **SOUTH CAROLINA**

Clarks Hill Trng. Site  
McCormick 29835  
(803) 806-1957

## **SOUTH DAKOTA**

Camp Rapid  
Rapid City 57702-8186  
(605) 737-6200

## **T**

## **TENNESSEE**

Catoosa Trng. Ctr.  
Tunnell Hill, GA 30755  
(706) 935-4897

## **TEXAS**

Camp Mabry  
Austin 78703  
(512) 465-5001

Camp Maxey  
Paris 75460  
(903) 732-3792

Camp Swift  
Bastrop 78602  
(512) 321-2497

## **U**

## **UTAH**

Camp W.G. Williams  
Riverton 84065-4999  
(801) 253-5412

## **V**

## **VERMONT**

For all Vermont camps,  
call (802) 338-3000

Camp Johnson  
Burlington 05404

Camp Ethan Allen  
Jerico 05465

## **VIRGINIA**

State Mil. Res.  
Virginia Beach 23451  
(757) 491-5140

Fort Pickett  
Blackstone 23824  
(434) 292-8621

## **VIRGIN ISLANDS**

Virgin Islands National  
Guard  
Christiansted 00820  
(340) 712-7710

## **W**

## **WASHINGTON**

JFHQ, Camp Murray  
Tacoma 98430  
(253) 512-8201

## **WEST VIRGINIA**

Camp Dawson  
Kingwood 26537

## **WYOMING**

Camp Guernsey  
Guernsey 82214  
(307) 836-7786

Fort McCoy,  
Wis.

# **Army Reserve Installations**

U.S. Army Reserve units  
can be found online at  
[www.army.mil/usar](http://www.army.mil/usar)

## **C**

## **CALIFORNIA**

Fort Hunter Liggett  
Jolon 93928-7000  
(831) 386-2505 (DSN 686)

Camp Parks  
Dublin 94568  
(925) 875-4600

## **M**

## **MASSACHUSETTS**

Devens RFTA  
Ayer 01433-5030  
(888) 871-5638  
[www.devens.army.mil](http://www.devens.army.mil)

## **N**

## **NEW JERSEY**

Fort Dix  
08640-5075  
(609) 562-1011  
[www.dix.army.mil](http://www.dix.army.mil)

## **W**

## **WISCONSIN**

Fort McCoy  
54656-5263  
(608) 388-2222  
[www.mccoy.army.mil](http://www.mccoy.army.mil)

Camp Mabry, Texas



# ARMY CIVILIAN CORPS CREED

I am an Army civilian — a member of the Army team.

I am dedicated to our Army, our Soldiers and civilians.

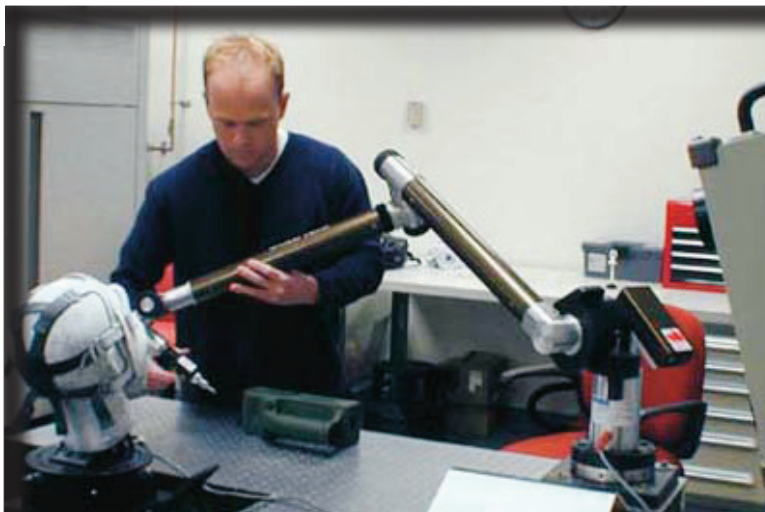
I will always support the mission.

I provide stability and continuity during war and peace.

I support and defend the Constitution of the United States and consider it an honor to serve our nation and our Army.

I live the Army values of loyalty, duty, respect, selfless service, honor, integrity and personal courage.

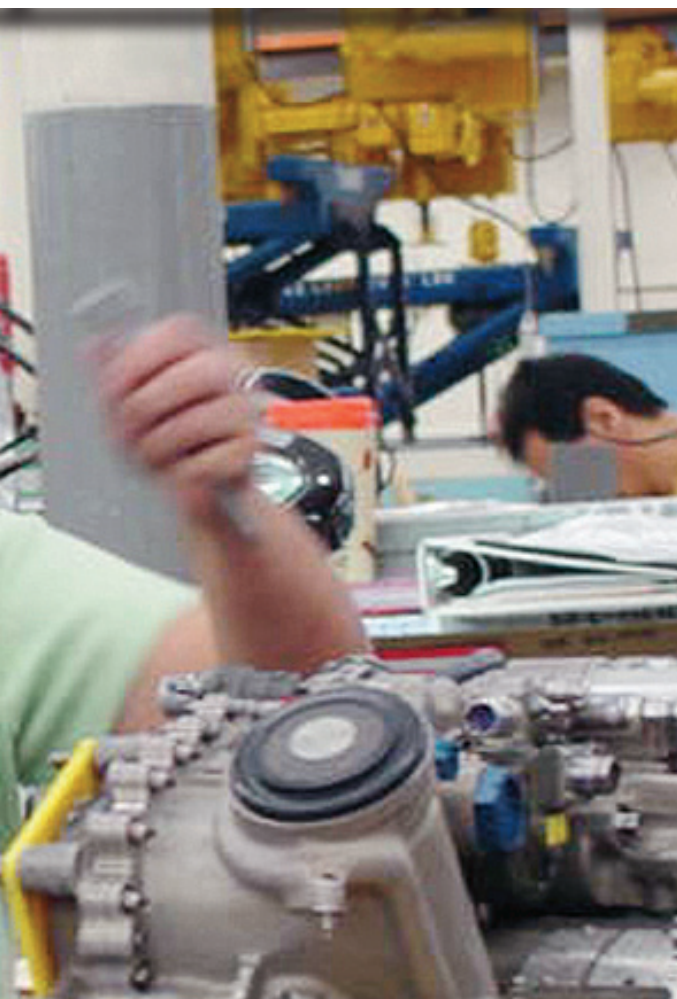
## I am an ARMY CIVILIAN



## CALL TO DUTY

**BOOTS ON THE GROUND**









# THE SOLDIER'S CREED

**I am an American Soldier.**

**I am a Warrior and a member of a team.**

**I serve the people of the United States and live the Army Values.**

**I will always place the mission first.**

**I will never accept defeat.**

**I will never quit.**

**I will never leave a fallen comrade.**

**I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills.**

**I always maintain my arms, my equipment and myself.**

**I am an expert and I am a professional.**

**I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.**

**I am a guardian of freedom and the American way of life.**

**I am an American Soldier.**

**goarmy.com**

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**ARMY STRONG.**